

OPERATIONS BOARD MEETING

10 October 1962

Present: [ ] Chairman

LCDR Brunette  
Colonel Eckert

Major Berger

[ ]  
LCDR. Clarke

[ ]  
Major Stevens  
Mr. Tate

[ ]

DRAFT  
50X1  
50X1  
50X1  
50X1

MINUTES OF LAST WEEK

1. [ ] had one correction to make on minutes of last weeks meeting: "The Board agreed to JN 211-62.." 50X1
2. LCDR Brunette questioned Item #5, Agenda. This item was agreed upon but never acted upon. [ ] said that Del Rio was advised to provide it but they provided a DP on the tracker of the mission. [ ] said [ ] will make an explanation to COMOR. 50X1
3. Item #4 - [ ] thought there was something more than just this. That Mr. Tate was going to follow up and ascertain their intent. Tate said he was positive the other requirement .....to verify that it does satisfy his needs. The Board agreed that no action should be taken. The Air Force element agreed to investigate the matter further. 50X1

NO OLD BUSINESS

STAFFINGS

4. [ ] asked for any comments with regard to staffing of new projects or projects assigned since the last Operations Board meeting. Brunette asked if JN 250/62 (on 14 SAM sites) should be added. JN 249/62 is done. JN 250/62 has weight of 3. Projects JN 249/62 and 250/62 should be added. 50X1

NEW BUSINESS

5. PAD had recommended that project JN 242/62 be cancelled. [ ] explained that the original requirement came in about same time as preparation of coverage boards was being done. This was one part of the requirement. The requestor felt that the board he had seen, as well as the other information contained in OAKs, etc., answered his requirement and therefore he did not feel he had any requirement. 50X1
6. Eckert asked if everyone was happy with this project. Tate said AF questioned the criteria used. Chart indicated in red the area to be searched. AFCIN-2 discovered SAM sites within that area. AFCIN asked that this be reevaluated. [ ] said GMAIC appreciated the effort but AFCIN was not happy. [ ] said it was consensus that we do not need to go further on this for AFCIN. Requirement was made into national project and Ad Com agreed to cancel. [ ] said to cancel, so recommendation to cancel should be accepted. GMAIC set these criteria, in answer to Eckert's question. [ ] said if AF is 50X1

- not 'satisfied by job done for GMAIC, AF rep should take this up with their rep on GMAIC. [ ] reluctant to open door again on this requirement. No objection voiced. 50X1

7. Request for cancellation of JN 327-61 (Cuba), a catch-all requirement, by [ ] chairman of project, who ~~explained~~ explained (by memo) that Sitsums, PI reports, PI briefings normally answered this requirement. It would be one requirement off the books, said [ ] No objections to this cancellation. 50X1

8. [ ] chairman of JN 305/61, requested cancellation of this project of Col. Parker's. [ ] said he will take this up with Parker and recommend to him its cancellation. [ ] will have new recommendation next week to offer. Projects touches on statistical analysis of data. [ ] said the project is cancelled by [ ] paper. 50X1

#### GENERAL

9. [ ] Tuesday, last day of OAK, Operations Board requested 50X1

4 o'clock session and 2 SIO's were absent. How much value in this practice? Unless a real value to be gained, let's cut these meetings out. He asked for views. Brunette would like sheet made available, but thought meeting unnecessary. [ ] suggested that each SIO pick up copies at his convenience anytime after 4 o'clock from 3rd coordinator. 50X1

10. MCI's: Eckert concerned with MCI's. Said unfortunately we are now back on 9049. Thinks process should be perhaps streamlined-- perhaps more people should be used; questioned the thoroughness of the PI work done. On Mission 3100, 2 SAM sites missed. [ ] said cable just received ~~that~~ from TDI with new SAM sites from Mission 9040. Eckert said scan teams do not note SAM sites in USSR on overall scan. He quoted Capt. Darby as saying that "we never get instructions, are just supposed to note unusual things." Eckert showed the chart he has kept for last year. [ ] said PI's tied up for few days on OAK--then for several weeks on MCI's. MCI's too detailed. [ ] pointed out that people vitally concerned with MCI's made big pitch for greater detail in MCI--mentioned the British, for example. ~~XXXXXXXXXXXX~~ [ ] If we put more PI's on MCI's, PI's will have to come out of your detachments. On the other hand, departments have requestors who want their orders filled. There just aren't enough people. Many [ ] need MCI's...sometime we'll have enough people on board to do work. [ ] said requestors are against streamlining the MCI's. References to former MCI's....Eckert asked about the administration of PI's. Could we be more effective? Are people being pulled off unnecessarily? [ ] said a couple of things were in work to make administrative procedures more effective. [ ] said there must be some lost motion. [ ] said if you talk with analysts, you would see that no one really reads the MCI. Eckert: Take more time and be more thorough. OAK and Sitsums are being run against COMOR assigned targets. [ ] said no matter how many time you look at film, the more times you look, the more you see. Conceivable that SAM sites will be missed on mission scan on Richardsons, not on light tables. SAM scan covers just those areas of high probability. [ ] will look into [ ] remarks about "no instructions." [ ] said SAC used to do what we're doing now. Our procedures have reversed. [ ] said mission scan is strictly on 50X1

Richardsons until something is located. Light tables are dead. [ ] 50X1  
 said: No matter what we do, MCI wise, maybe we should develop instructions for mission scan, cut off OAK, use 7-powered approach with regard to missions and report out critical things, not in depth, as separate set of supplements. 50X1  
 Total effort might be more; asked for opinions. [ ] said perhaps we could beef up the team instead of having 6 - 8 people at Richardson. [ ] 50X1  
 said scan team is [ ] no COMOR targets. [ ] said hit major items and publish; it will take a little more time at beginning. [ ] thought 50X1  
 beefing up SAM team was good idea, broadening their responsibilities to include other major items. Eliminate other team and use men on this team. [ ] 50X1  
 This is similar to old ODES --in just concentrating on COMOR following up with a mission scan and another published report. MCI as supplement exercise incorporating same level of writeup but with no pressure. [ ] would 50X1  
 like to have a list from each detachment of the types of things they would want to see on mission scan--keep things to minimum. [ ] should 50X1  
 list the things he thinks ORR, OSI, etc., might like to see. Scan would be OAK supplement, covering more than just COMOR targets which does not include ports, Airfields, etc. Tate: Would we anticipate this scan would take an additional 3 days? He said experienced people should be on scan team.  
 [ ] said idea will be presented to Mr. Lundahl, OAK arrangement would be kept--same project number, and phase II of OAK. No Overtime would be worked on this. Said most important targets are COMOR targets. Said he would not recommend its going out by cable. Certain items as SAM sites would be sent out by cable. 50X1  
 Eckert mentioned the missing the SAM's in Cuba on Sitsum. [ ] said 50X1  
 coordinator must emphasize carefulness to PI's. [ ] said sites in Cuba are hard to see. [ ] feels good job being done by experienced PI's. 50X1  
 Eckert: Do we have enough missile men on Cuba who are qualified? Admitted Army missile men are relatively inexperienced.  
 [ ] Midnight hour hard time to work even for experienced PI's. 50X1  
 [ ] brought up whether it could be possible that some of the PI's are not too conscientious. [ ] said this is first time this has happened. 50X1  
 Said we hope the PI's realize what is at stake, that they do a good, conscientious job and are sincere.  
 [ ] Long hours affect efficiency. Working late at night is harder; how good are PI's eyes at that hour? 50X1  
 [ ] suggested MCI be done on 3088 (last full coverage of Cuba), 29 Aug. 50X1  
 Eckert said he thought total coverage mission coming up soon; [ ] said this is still up in air and that he thought MCI is very good idea and very much needed. 50X1  
 [ ] threw out for consideration--the PI weighting set-up used by Secretariat does not have any mechanism for requestor's deadlines. Weighting priority gives this particular project he had in mind a 2. [ ] 50X1  
 said Sec ~~XXXX~~ takes up with Ad Com. If due date is unrealistic, it should be checked out with requestor. If Ad Com weighs and concurs with Secretariat on 2. then requestor's need has been given consideration. [ ] CIA 50X1  
 policy is that when NPIC can't meet deadline, then project can be done departmentally.  
 [ ] said there is a backlog of material in PD; material has been there for months. [ ] said big hope is that more people are in pipe-line for the Center. Also true in TID's area, this problem. Problem of recruitment 50X1  
 50X1

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cycle. We have robbed the Agency dry of good personnel and it is now a matter of field recruitment. This takes time. Clearances take time.